

## **Massive Open Online Course Resilience, Sustainability & Digitalisation in Critical Infrastructure**

## Lecture 6 Optimisation of resilience and sustainability

## Lecture Notes

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## Introduction

A Massive Open Online Course (MOOC) is a free, open, online course designed to offer a taste of higher education to learners from across the world. The University of Birmingham is delivering new MOOCs in partnership with FutureLearn. Delivered by world-class academics from the University of Birmingham and other partners of the HORIZON Recharged project (GA no. 101086413), the course enable learners worldwide to sample high-quality academic content via an interactive web-based platform from leading global universities, increasing access to higher education for a whole new cohort of learners. The course is developed by senior academic staff and their content is reviewed regularly, taking into account student feedback.

This MOOC brings together world experts, including general audiences, aiming to provide training with life-long updates and professional development opportunities for general and specialised audiences. The MOOC contains all the necessary components of a university taught module, e.g. prerequisites, content and aims, learning outcomes, attributes for sustainable professional development (cognitive, analytical, transferable skills, professional and practical skills), expected hours of study, assessment patterns, units of assessment and reading list, warm-up sessions, with relevant podcasts and videos, lecture notes and recorded lectures, some of which will be tailored for general audiences. This open course will be available on futurelearn.com and on the [project website.](https://metainfrastructure.org/massive-open-online-course/)

These lecture notes are accompanying the seven lectures of the MOOC. Following is the MOOC description, which contains the outcomes, the aims per week and the learning activities. The latter include a combination of material acquisitions and discussions, investigations and production, practical examples and analysis of case studies, and a set of collaboration and discussion forum.

## **Outcomes**

### Lecture 6-Week 6

The aim of this week is to introduce optimisation of resilience and sustainability for critical infrastructure, including Multi-Criteria Decision-Making (MCDA) and Pareto fronts, in infrastructure management. Optimization paths will be used, revealing trade-offs and Monte Carlo approaches will be taught to enhance precision. Social factors in holistic decision-making will be introduced. A case study will be illustrated to understand how optimizing a critical climate-sensitive infrastructure underscores the synergy between MCDA, Pareto fronts, and Monte Carlo simulations, yielding robust solutions that balance environmental, economic, and social dimensions.

- Define common methods of optimisation and trade-offs (e.g. MCDA/Pareto) in infrastructure management.
- Present Monte Carlo optimisation approaches.
- Account for social impacts and participatory decision making towards optimised solutions.
- Present a case study on optimising resilience and sustainability of a critical infrastructure in climate change environment.



## Lecture 6. Optimisation of resilience and sustainability



# **Lecture 6 Outcomes**  $\Box$  Define common methods of optimisation and trade-offs (e.g. MCDA/Pareto) in infrastructure management. **E** Present Monte Carlo optimisation approaches.  $\Box$  Account for social impacts and participatory decision making towards optimised solutions.  $\Box$  Present a case study on optimising resilience and sustainability of a critical infrastructure in climate change environment.UNIVERSITY<sup>OF</sup><br>BIRMINGHAM  $\sum_{\text{1}} \prod_{\text{C} \text{charged}}$



### Activity 1. Methods of optimisation /trade-offs in infrastructure management

**ACTIVITY 1: Methods of optimisation / trade-offs in infrastructure management** • MCDA and Pareto front approaches • Monte Carlo optimisation approaches • Examples **Example 2 SET AND UNIVERSITY OF Multiobjective optimisation** (e.g., MCDA, vector and Pareto front) **Multiobjective optimisation is an area of multiple criteria decision making** that is concerned with mathematical optimisation problems involving more than one objective function to be optimised simultaneously. **Most real-world engineering optimization problems are multi-objective in nature. Objectives are often conflicting:** Resielience vs. Sustainability metrics Capacity vs. Cost Efficiency vs. Resilience etc **--The notion of "optimum" has to be redefined.**RECHarged BIRMINGHAM

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Resilience vs. Sustainability metrics



Capacity vs. Cost Efficiency vs. Resilience etc. **The notion of "optimum" has to be redefined.**









**Multiobjective optimisation** (e.g., MCDA, vector and Pareto front)**Monte Carlo optimisation approaches** • To understand this technique this is break down in 5 steps. Establishing probability Distribution  $1.$ **Cumulative probability Distribution**  $2.$ Setting random number Intervals  $\overline{3}$ . **Generating Random number**  $\mathbf{4.}$ To find the answer of question asked using the 5. above four step.  $Probability = \frac{Favourable\ Outcome}{Total\ Outcomes}$ RU UNIVERSITY OF BIRMINGHAM

### **Example:**

We have a coastal city with several bridges vulnerable to climate change impacts like sea-level rise and storms. The city wants to enhance the resilience of these bridges while balancing multiple objectives: Minimizing Costs: Reducing the overall cost of adaptation (e.g., retrofitting, rebuilding, or relocating bridges).

Maximizing Resilience: Ensuring bridges can withstand future climate impacts.

Minimizing Environmental Impact: Reducing the ecological footprint of adaptation efforts.

Optimizing Social Impact: Maintaining accessibility and minimizing disruptions to local communities.

### **Monte Carlo Simulation Approach**

Step 1: Define the Uncertainties

For each objective (cost, resilience, environmental impact, social impact), there are uncertainties related to future climate scenarios, material costs, technological effectiveness, and community responses. We assign probability distributions to these uncertainties:

Cost: Distribution based on estimates of material and labor costs.

Resilience: Distribution based on predicted climate impacts and the effectiveness of different adaptation measures.

Environmental Impact: Distribution based on the ecological effects of various construction methods.

Social Impact: Distribution based on potential disruptions and community responses.

Step 2: Generate Random Samples

Using Monte Carlo simulation, we randomly generate a large number (e.g., 10,000) of possible scenarios. Each scenario represents that provide the most balanced trade-offs under the uncertainties modeled. For example: a possible future outcome, with different combinations of the values drawn from the distributions defined above.

Step 3: Evaluate Solutions

For each randomly generated scenario, we evaluate multiple possible adaptation strategies, such as: Solution A: High-tech retrofit.



Solution B: Nature-based solutions.

Solution C: Managed retreat.

Each strategy will produce a set of outcomes for the objectives (cost, resilience, environmental impact, and social impact) based on the scenario conditions.

Step 4: Identify Pareto Optimal Solutions

After running the simulation, we have a large dataset of possible outcomes for each solution.

We then compare these outcomes to determine which solutions are dominated by others (i.e., which are worse across all or most objectives).

**Pareto Front Identification**: The solutions that are not dominated by any other (i.e., those that provide the best trade-offs across the objectives) form the Pareto front. These are the Pareto optimal solutions. Step 5: Interpret the Results

The Pareto front represents the set of adaptation strategies

Some solutions might minimize costs but at the expense of resilience.

Others might maximize resilience but with higher costs or environmental impacts.

The Monte Carlo simulation allows decision-makers to visualize and quantify the trade-offs between different objectives under various possible future scenarios. This approach is particularly valuable when dealing with the inherent uncertainties of climate change.



This is a visualization of the Monte Carlo simulation results for different adaptation strategies (High-Tech Retrofit, Nature-Based Solutions, and Managed Retreat) when making decisions about bridge resilience in a climate change context.

Left Plot: Cost vs. Resilience. X-Axis (Cost): Lower values are better; Y-Axis (Resilience): Higher values are better.

This plot shows the trade-off between cost and resilience for each strategy. Ideally, we want to minimize cost while maximizing resilience. You can see the distribution of possible outcomes for each strategy: High-Tech Retrofit (Yellow): Generally higher resilience but at a higher cost.

Nature-Based Solutions (Orange): Offers a good balance between cost and resilience.



Managed Retreat (Red): Has a widespread, potentially very resilient but often at a high cost. Right Plot: Environmental Impact vs. Social Impact. X-Axis (Environmental Impact): Lower values are better; Y-Axis (Social Impact): Higher values are better.

This plot shows the trade-off between environmental and social impacts:

High-Tech Retrofit (Yellow): Tends to have higher environmental impact but also potentially higher social benefits.

Nature-Based Solutions (Orange): Lower environmental impact with moderate to high social benefits. Managed Retreat (Red): Generally, has a lower environmental impact but varying social outcomes, often less favourable.

### **Pareto Optimal Solution Multiobjective optimisation** (e.g., MCDA, vector and Pareto front)

### *Formulated by Vilfredo Pareto:*

The concept of Pareto front or set of optimal solutions in the space of objective functions in multi-objective optimization problems (MOOPs) stands for a set of solutions that are non-dominated to each other but are superior to the rest of solutions in the search space. V. Pareto 1848-1932



```
A point \overline{x}^* \in F is Pareto optimal if for
  every \bar{x} \in F either
         f_i(\bar{x}) = f_i(\bar{x}^*), i = 1, 2, ..., kor, there is at least one i \in \{1, 2, ..., k\}such that
                     f_{i}(\overline{x}) > f_{i}(\overline{x}^{*})READ UNIVERSITY OF
```
In words, this definition says that  $\bar{x}^*$  is Pareto optimal if there exists no feasible vector of decision variables  $\bar{x}^* \in F$ which would decrease some criterion without causing a simultaneous increase in at least one other criterion









### **Pareto Optimal Solution - Example Multiobjective optimisation** (e.g., MCDA, vector and Pareto front)

A coastal city has several key bridges that are vulnerable to climate change impacts, such as rising sea levels, increased storm frequency, and heavier rainfall. The city is planning to adapt its infrastructure to improve resilience while managing costs. The decision-making process involves multiple objectives, including:

**1.Cost Minimisation**: Minimising the costs of upgrades, maintenance, and any new infrastructure.

**2.Resilience Maximisation**: Enhancing the ability of the bridges to withstand climate-related stressors.

**3.Environmental Impact Minimisation**: Reducing the environmental footprint of the adaptation measures.

**4.Social Impact Optimisation**: Ensuring the adaptation measures have positive or at least neutral impacts on the local community, including maintaining accessibility and minimizing disruptions.



### **Multiobjective optimisation** (e.g., MCDA, vector and Pareto front)

### **Pareto Optimal Solution - Example**

#### **Possible Solutions**

### **Solution A: High-Tech Retrofit**

- **Cost**: High (Advanced materials and technology are expensive)
- **Resilience**: Very High (Can withstand extreme climate conditions)
- **Environmental Impact**: Moderate (Requires energy-intensive materials, but has a long lifespan)
- **Social Impact**: Moderate (May require temporary closures but offers long-term stability)

#### **Solution B: Natural-Based Solutions (Green Infrastructure)**

• **Cost**: Moderate (Leveraging natural materials and processes)

• **Resilience**: Moderate (Good protection against sea-level rise and storm surges, but less effective against heavy loads)

- **Environmental Impact**: Low (Enhances local ecosystems and biodiversity)
- **Social Impact**: High (Improves aesthetics, enhances public spaces, and provides recreational opportunities)

#### **Solution C: Managed Retreat**

- **Cost**: Low to Moderate (Depends on the extent of relocation)
- **Resilience**: High (Avoids future risks by relocating infrastructure away from vulnerable areas)
- **Environmental Impact**: High (Potential land disruption and loss of current infrastructure)
- **Social Impact**: Low to Negative (Relocation might disrupt communities and reduce accessibility)





### **Multiobjective optimisation** (e.g., MCDA, vector and Pareto front)

**Pareto Optimal Solution - Example**

### **Pareto Optimal Solution**

In resilience-based decision-making for climate change adaptation, a **Pareto optimal solution** would be one where no other solution is better in all objectives. In this context:

• **Solution A** may be preferred if the city prioritizes long-term resilience over costs, and is willing to accept moderate environmental impacts and social disruptions.

• **Solution B** could be the Pareto optimal solution for a balance between moderate costs, good resilience, low environmental impact, and high social benefits.

• **Solution C** might be optimal if the city has limited resources and aims to reduce future risks significantly, even at the cost of current social and environmental impacts.

In this case, **Solution B** might be considered Pareto optimal if:

• **No other solution provides higher resilience without increasing costs, environmental impact, or reducing social benefits.**

• **No other solution has a lower environmental impact without sacrificing too much on resilience or increasing costs.**

This would make Solution B a balanced, Pareto optimal choice, as it optimizes across multiple objectives without any one solution dominating it completely.







### Activity 2. Social impacts and participatory decision making







The proposed prioritisation framework of bridge reconstruction can help increase the traffic capacity of road networks by up to 20%.

The proposed framework can help reduce the cost of reconstruction by up to 30% and hence help optimise decisions under budget restraints.

The same framework can be applied for optimising any infrastructure system reconstruction e.g., health (hospitals- based on people that can be hospitalised), and education (schools- number of students that can access education).

The framework can incorporate different metrics for this optimisation, for example, external donors' requirements, societal needs, resilience and sustainability targets, and visualise optimum solutions on a platform.









### **Consequence analysis Example on bridge closure**

#### **Disrupted Transportation:**

- □ Traffic congestion: Closure of a maior bridge can divert traffic onto alternative routes, leading to congestion and increased travel times.
- Limited accessibility: Communities or areas that heavily rely on the closed bridge may experience reduced access to essential services, businesses, and resources.
- Detours: Alternative routes may be less efficient or longer, causing inconvenience and potential delays for commuters and businesses.

#### **Economic Impact:**

- $\Box$  Business disruptions: Businesses located near the closed bridge may experience decreased foot traffic and reduced customer visits, potentially leading to financial losses.
- $\Box$  Supply chain disruptions: The movement of goods and supplies can be hindered, affecting manufacturing, distribution, and retail operations.
- Increased transportation costs: longer routes and increased fuel consumption can lead to higher transportation costs for businesses and consumers.





### **Consequence analysis**

#### **Example on bridge closure**

#### **Emergency Response Challenges:**

- $\Box$  Delayed emergency services: Closure of a bridge can impede the response time of emergency services (firefighters, police, ambulances) to incidents on the other side of the bridge.
- $\Box$  Evacuation difficulties: In case of emergencies requiring evacuation, the closure can complicate evacuation routes and slow down the process

#### **Social and Community Effects:** (Chang, 2016)

- $\Box$  Isolation: Communities located on opposite sides of the bridge may feel isolated from one another, impacting social interactions, events, and relationships.
- Reduced quality of life: Increased traffic, noise, and pollution from diverted traffic can negatively affect the quality of life for residents living near alternative routes.

#### **Tourism and Travel Industry:**

- Tourism decline: Popular tourist destinations connected by the closed bridge may experience a decrease in visitors due to reduced accessibility.
- □ Travel disruptions: Travel plans that involve crossing the closed bridge may need to be altered, affecting tourism and travel-related businesses.



### **Consequence analysis**

#### **Example on bridge closure**

#### **Infrastructure Strain:**

- Increased wear on alternative routes: Diverted traffic can lead to accelerated deterioration of roads and infrastructure not designed to handle high volumes of traffic.
- Maintenance challenges: If the bridge closure is due to maintenance or repairs, postponing these activities could lead to further deterioration and potentially more costly repairs in the future.

#### **Environmental Impact:** (Chang, 2016)

 $\Box$  Air quality: Diverted traffic can lead to increased air pollution and emissions, contributing to environmental and health concerns.

#### **Project Costs and Delays:** (Chang, 2016)

 $\Box$  Bridge repair or replacement costs: The closure may be necessary for repair or replacement work, incurring costs and potentially causing delays in completion.

#### **Politics and Public Relations:**

- Political fallout: Bridge closures can lead to public dissatisfaction and criticism of local governments and transportation authorities.
- Public relations challenges: Communication and transparency become important to manage public expectations and provide updates on the closure's progress.







### **Economic impact of bridge closure**

### **Environmental cost associated with bridge closure**

The total economic consequences ( $C_{\text{TOT}}$ ) is the sum of repair loss ( $C_{\text{RED}}$ ), running loss of the detouring vehicles  $(C_{\text{Run}})$ , time loss due to the unavailability of the highway segment (CTL) and environmental loss (C<sub>EN</sub>); see Equation 3.

### **Total cost associated with bridge closure**

 $C_{\text{TOT}} = C_{\text{REP}} + C_{\text{Run}} + C_{\text{TL}} + C_{\text{EN}}$ 

*(equation 3)*

Dong & Frangopol (2015)









### **Economic impact of bridge closure – Queensferry Crossing (QFC)**

The estimated monetary losses are compared with those of past Forth Road Bridge (FRB) closures.

Parameters of the variables associated with the consequences of QFC and FRB closures





### **Economic impact of bridge closure – Queensferry Crossing (QFC)**



Smith et al. (2021) https://doi.org/10.1680/jbren.20.00041



### **Economic impact of bridge closure – Forth Road Bridge (FRB)**



The table shows the direct consequential economic impacts of the **FRB closures** between 2015 and 2017, with a total cost of £6.08M and an average cost per day of £4.23M.

The construction of the QFC resulted to increased resilience of the network.

Smith et al. (2021) https://doi.org/10.1680/jbren.20.00041



### Activity 3. Case study on a critical infrastructure



### **Resilience and sustainability may be correlated or independent**



### **Challenge**

Optimisation of climate resilience and sustainability in adaptation

### **Gap**

Resilience and sustainability consolidation is not adopted by current research and practice in infrastructure adaptation.



### **Solution**

Integrated framework for optimising **resilience** and **sustainability** using low-carbon infrastructure restoration strategies



**Gap** - Nevertheless, resilience and sustainability consolidation is neither adopted by current research and practice. The integration of these two principles has been introduced by previous frameworks. However, we still lack in practical metrics and representative case studies that facilitate both decisionmaking for efficient climate adaptation and lower tCO2e in transport infrastructure sector, whilst accounting for limited finances and gradual deterioration of assets.

**Novelty** - To fill this gap, a novel integrated framework is needed, for optimising resilience and sustainability metrics to minimise the cost using traditional and low-carbon grey restoration strategies in the event of floods affecting critical transport assets.



Today's discussion focuses on the relationship between sustainability and resilience, which are two critical goals in managing complex systems such as urban planning, infrastructure development, and environmental conservation. While both concepts aim to enhance the longevity and functionality of systems, they don't always align perfectly. This slide highlights three possible relationships between sustainability and resilience: negatively correlated, uncorrelated, and positively correlated.

### *1. Negatively Correlated (Competing Relationship):*

In some cases, sustainability and resilience can work against each other, creating a trade-off situation. This is represented in the red-shaded area of the diagram. Here, increasing resilience (e.g., by building highly robust infrastructure) can reduce sustainability, perhaps by increasing resource consumption, carbon emissions, or environmental degradation. For instance, constructing flood barriers might enhance resilience against flooding, but the environmental impact of the materials used might compromise sustainability goals. In such scenarios, achieving one objective (either resilience or sustainability) could be at the cost of the other, leading to a competing relationship.

### *2. Uncorrelated (No Significant Interaction):*

The yellow-shaded area represents situations where sustainability and resilience do not significantly influence one another. In this uncorrelated relationship, actions taken to improve resilience do not directly impact sustainability, and vice versa. For example, improving social resilience through community engagement might not directly affect environmental sustainability. The system in this case operates independently in terms of resilience and sustainability, without major synergies or conflicts between the two goals.

### *3. Positively Correlated (Synergistic Relationship):*

In an ideal scenario, sustainability and resilience support each other, leading to a positive, synergistic relationship, as shown in the green-shaded area. In this situation, efforts to enhance resilience simultaneously improve sustainability, and vice versa. For example, promoting renewable energy systems can both improve resilience (by diversifying energy sources and reducing dependency on fossil fuels) and enhance sustainability (by reducing carbon emissions). This positive correlation is the desired outcome, where strategies that target one goal also contribute to the other.



![](_page_22_Picture_5.jpeg)

![](_page_23_Figure_1.jpeg)

![](_page_23_Figure_2.jpeg)

The framework shown in the Figure describes the approach for quantifying ex-ante adaptation and postante recovery from the lenses of sustainability and resilience in a changing climate. The main steps of the framework are:

**Step 1.** In this step, the hazard intensity measures (IM) are defined based on predicted, measured or estimated hazard data, using e.g., high-resolution flood maps to deduce probabilistic relationships of established IM, e.g. peak water depth, streamflow velocity, and discharge, for each one of the affected assets. The fluctuations in the IM, e.g., peak river flow, can be linked to the increased annual probability of exceedance, i.e., the frequency of the hazard, as a result of climate change projections. Based on these projections, information on the potential range of climate exacerbations of floods in the specific location, for different return periods, and emission scenarios can be defined.

**Step 2.** The vulnerability for the as built and the deteriorated asset is estimated using fragility functions from the literature. The curves correlate the probability of exceeding given damage states (e.g. minor, moderate, extensive, complete) with the hazard IM (see lecture 2).

**Step 3.** The asset recovery is evaluated based on restoration (structural capacity) and reinstatement (traffic capacity) models, which correlate the asset functionality to the recovery time after the event, considering its typology, damage state, available resources, and post-hazard idle times. In this paper, the modelling of the recovery strategies followed available models from the literature

**Step 4.** Carbon emissions are quantified considering grey and green restoration measures. Two main emission groups are considered: (i) the upfront emissions, correspond with the carbon associated with the construction works included in the restoration tasks; (ii) the ancillary emissions. refer to the environmental impacts related to traffic re-routing, pavement degradation, change in travel behaviours **F' <sup>G</sup>' <sup>H</sup>'** ancillary or recycling and reuse of materials from construction and demolition works within a restoration task. In Step 5 the resilience to hazard occurrences is quantified with focus on the structural capability of the asset to withstand a hazard occurrence based on a probabilistic assessment, by calculating the weighted capacity usin asset to withstand a hazard occurrence based on a probabilistic assessment, by calculating the weighted capacity using the occurrence probabilities of different damage states for a given IM. **Normal**

**Step 6** An integrated metric is proposed based on resilience, sustainability, and cost to create analytics **A B E** for decision making.

![](_page_24_Figure_6.jpeg)

![](_page_24_Picture_7.jpeg)

![](_page_25_Figure_1.jpeg)

![](_page_25_Figure_2.jpeg)

![](_page_25_Picture_3.jpeg)

![](_page_26_Figure_1.jpeg)

![](_page_27_Figure_1.jpeg)

The reference bridge of the case study. (b) Fragility curves of the bridge as a function of the scour depth (Sc) and the normalised Sc /  $D_f$  (D<sub>f</sub>: foundation depth). (c) Restoration curves of the bridge as a function of time (C<sub>pf</sub>: post-flood capacity, C<sub>o</sub>: original capacity), and (d) Sequence of restoration tasks for the four damage states (minor, moderate, extensive and complete). Description of the activities per task is given in Table A2.

![](_page_27_Picture_3.jpeg)

![](_page_28_Figure_1.jpeg)

![](_page_28_Figure_2.jpeg)

A structured approach to conducting integrated risk and resilience stress testing is presented, focusing on how different tiers of analysts contribute to the process, from gathering inputs to generating actionable outputs.

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### *Overview: Who Does the Analysis?*

The framework categorizes the analysts involved into three tiers:

- **Tier 1:** Policy Analysts and Generalists
- **Tier 2:** Risk Assessors, Engineers, and Decision Analysts
- **Tier 3:** Specialists and Modelers

Each tier plays a distinct role in gathering data, performing analysis, and interpreting results, contributing to a comprehensive understanding of both risks and resilience within complex systems.

### *Process Flow: From Inputs to Outputs*

The process is divided into three main stages: **Inputs**, **Risk and Resilience Analysis**, and **Outputs**.

### *1. Inputs: "Identify the Functions and Failures"*

- **Tier 1:** At this stage, policy analysts focus on collecting qualitative information and componentlevel data. This might include broad, high-level insights on system operations and potential vulnerabilities.
- **Tier 2:** Risk assessors and engineers analyze the system's structure and connectivity, understanding how different components interact.
- **Tier 3:** Specialists dive into detailed system information and advanced datasets, which include precise metrics and probabilistic data to support deeper analysis.

The goal of this stage is to gather a range of data and insights that can feed into a stress test that examines both risks and resilience.

### *2. Risk and Resilience Analysis: "Perform the Stress Test"*

This stage is the core of the framework, where analysts assess both risks and resilience by simulating stress scenarios.

- **Risk Assessment:**
	- o **Tier 1:** Analysts develop scenarios that simulate shocks or stresses impacting specific system vulnerabilities.
	- o **Tier 2:** They assess the risk of component failures under these stress scenarios, examining how different parts of the system might fail under pressure.
	- o **Tier 3:** Advanced techniques, including probabilistic risk assessments, are used to evaluate cascading failures across multiple domains or interacting systems.

### • **Resilience Assessment:**

- o **Tier 1:** Analysts identify critical functions within the system and potential cascading failures that could compromise resilience.
- o **Tier 2:** They also assess connections between different domains of the system, pinpointing areas where recovery might be difficult due to high interdependencies.
- o **Tier 3:** Advanced approaches, such as network science and AI, are used to model resilience across interconnected networks and complex scenarios.

This analysis provides a comprehensive view of the system's vulnerabilities and its capacity to recover from disruptions.

![](_page_29_Picture_25.jpeg)

### *3. Outputs: "Fortify the System"*

The outputs from the stress testing process inform strategic decisions to enhance system resilience. These outputs are categorized into three levels of interventions:

- **"Quick Wins" Improvements:** Immediate, easily implementable actions that can quickly enhance resilience.
- System-Wide Resilience Strategy: D. ader, long-term strategies that address resilience across the entire system.
- **Targeted Changes and Interventions:** Specific actions focused on high-risk areas or critical system functions identified during the analysis.

![](_page_30_Picture_6.jpeg)